THE WORLD BANK<br>AFRICAN Enterprise Survey<br>Manufacturing Module (2010)

## A. CONTROL INFORMATION [TO BE COMPLETED BEFORE INTERVIEW]

| A.0 Questionnaire a0 | Module |
| :--- | :---: |
| Manufacturing | 1 |

## A. 1 Country

a1
A.1a Language
a1a

| A.2 | Sampling Region <br> a2 |
| :--- | :---: |
| Region A | 1 |
| Region B | 2 |
| Region C | 3 |
| Region D | 4 |
| Region E | 5 |


| A.3a | Screener Region <br> (coded ex post) <br> a3a |
| :--- | :---: |
| Region A | 1 |
| Region B | 2 |
| Region C | 3 |
| Region D | 4 |
| Region E | 5 |

## A.3x Name of city/town/village

a3x
A. 3 Size of locality a3

| Capital city | 1 |
| :---: | :---: |
| City with population over 1 <br> million - other than capital | 2 |
| Over 250.000 to 1 million | 3 |
| 50.000 to 250.000 | 4 |
| Less than 50.000 | 5 |


| A. 4 Industry |  | Sampling | Screener |
| :---: | :---: | :---: | :---: |
|  | Food | 15 | 15 |
|  | Textiles | 17 | 17 |
|  | Garments | 18 | 18 |
|  | Chemicals | 24 | 24 |
|  | Plastics \& rubber | 25 | 25 |
|  | Non metallic mineral products | 26 | 26 |
|  | Basic metals | 27 | 27 |
|  | Fabricated metal products | 28 | 28 |
|  | Machinery and equipment | 29 | 29 |
|  | Electronics (31 \& 32) | 31 | 31 |
|  | Other manufacturing | 2 | 2 |
| Retail | Retail | 52 | 52 |
|  | Wholesale | 51 | 51 |
|  | IT | 72 | 72 |
|  | Hotel and restaurants: section H | 55 | 55 |
|  | Services of motor vehicles | 50 | 50 |
|  | Construction Section F: | 45 | 45 |
|  | Transport Section I: (6064) | 60 | 60 |

A.5 Sector match between screener information and
sample frame

| Yes, screener and sample frame info match | 1 |
| :--- | :--- |
| No, screener and sample frame do not match but <br> establishment does activities which match both <br> screener and sample frame | 2 |
| No, does not match | 3 |


|  | Sampling <br> size <br> a6a | Screener <br> Size <br> a6b |
| :--- | :---: | :---: |
| MICRO (PANEL ONLY) |  | $\mathbf{0}$ |
| Small $>=5$ and $<=19$ | 1 | 1 |
| Medium $>=20$ and $\langle=99$ | 2 | 2 |
| Large $\rangle=100$ | 3 | 3 |

A. 7 Establishment is part of a larger firm

| Yes | 1 |
| :--- | :--- |
| No, a firm on its own | 2 |

A.7a

| Number of establishments that form the firm | a7a |
| :--- | :---: |

A. 8 Type of establishment

| HQ without production and/or sales in this location | 1 |
| :--- | :---: |
| HQ with production and/or sales in this location | 2 |
| Establishment physically separated from HQ and <br> other establishments of the same firm | 3 |
| Establishment physically separated from HQ but <br> with other establishments of the same firm | 4 |
| Does not apply | $\mathbf{- 7}$ |

A. 9 Are establishment's financial statements prepared separately from HQ's statements? a9

| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Does not apply | -7 |

A. 10 Are establishment's financial statements prepared separately from other establishments of the same firm? a10

| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Does not apply | -7 |

A. 11 If HQ, are financial statements independent from the rest of establishments?a11

| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Does not apply | -7 |

A.11a How many establishments - counting the headquarters- are included in the financial statements kept in the headquarters?

| Number of establishments | a11a |
| :--- | :--- | :--- |

A.12 Interviewer code
a12
A. 13 Supervisor code
a13

## A. 14 Time face-to-face interview begins:

| Day (dd) | Month (mm) | Year (yyyy) | Hour (00 to 23) | Minutes (00 to 59) |
| :---: | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| a14d | a14m | a14y | a14h | a14min |

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING.
The goal of this survey is to gather information and opinions about the business environment in [insert country name]. The information gathered here will help the WORLD BANK to develop new policies and programs that enhance employment and economic growth.

The information obtained here will be held in the strictest confidentiality. Neither your name nor the name of your business will be used in any document based on this survey.

## B. GENERAL INFORMATION

READ OUT THE FOLLOWING INTRODUCTORY SENTENCE ONLY IF A7 = 1 (yes):
The first few questions apply to the firm which your establishment is part of.
B. 1 What is this firm's current legal status? INTERVIEWER: SHOW CARD

| Shareholding company with shares trade <br> in the stock market | 1 |
| :--- | :---: |
| Shareholding company with non-traded <br> shares or shares traded privately | 2 |
| Sole proprietorship | 3 |
| Partnership | SKIP TO B.2 |
| Limited partnership | 4 |
| Other (spontaneous - specify)__b1x__ | 6 |
| Don't know (spontaneous) | $\mathbf{6}$ |

B. 3 What percentage of this firm does the largest owner or owners own?

|  | Percent |
| :--- | :---: |
| Percentage held by largest owner or <br> owners | b3 $\%$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

B. 2 What percentage of this firm is owned by each of the following: INTERVIEWER: SHOW CARD

|  | Percent | Don't know <br> (spontaneous) |
| :--- | ---: | :---: |
| Private domestic individuals, companies or <br> organizations | b2a $\%$ | $\mathbf{- 9}$ |
| Private foreign individuals, companies or <br> organizations | b2b \% | $\mathbf{- 9}$ |
| Government/State | b2c \% | $\mathbf{- 9}$ |
| Other | b2d \% | $\mathbf{- 9}$ |

IF 100\% end interview

## INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% <br> (UNLESS RESPONDENT DOES NOT KNOW)

B.3a $\quad$ Are the owners of the firm: INTERVIEWER: SHOW CARD


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

AFb3b

AFB.4a. $\quad$ What is the nationality of origin of the current largest owner?

| African (specify AFb4a1 [table 1]) | 1 |
| :--- | :---: |
| Indian | 2 |
| Lebanese/Middle Eastern | 3 |
| Other Asian (specify AFb4a4 [table 4]) | 4 |
| European/ | 5 |
| Other | 6 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |
|  | AFb4a |
|  |  |


| AFb4a1. Main African <br> nationality |  |
| :--- | :---: |
| XXXX | 1 |
| XXXX | 2 |
| XXXX | 3 |
| XXXX | 5 |
| XXXX |  |
|  |  |


| AFb4a4. Main "Other <br> Asian" nationality |  |
| :--- | :---: |
| XXXX | 1 |
| XXXX | 2 |
| XXXX | 3 |
| XXXX | 4 |
| XXXX |  |
|  |  |

READ ONLY IF A7=1 (yes) I want to proceed by asking you about this establishment only.

| B.5 | In what year did this establishment begin operations? |
| :--- | :--- |


|  | Year | Answer from <br> previous round <br>  <br> (ONLY FOR PANEL) |
| :--- | :---: | :---: |
| Year establishment began operations | $\mathbf{b 5}$ |  |
| Don't know (spontaneous) | $\mathbf{- 9}$ |  |

INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR

B.6 $\quad$| How many full-time employees did this establishment employ when it started operations? Please |
| :--- | :--- | include all employees and managers (INTERVIEWER: include respondent when applicable)

|  | Number |
| :--- | :---: |
| Full-time employees at start-up | b6 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| B.6a | Was this establishment formally registered when it began operations? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


\section*{| B.6b | In what year was this establishment formally registered? |
| :--- | :--- |}


|  | Year | $\begin{array}{c}\text { Answer from } \\ \text { previous round }\end{array}$ |
| :--- | :---: | :---: |
| (ONLY FOR PANEL) |  |  |$]$

INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR.

AFB.7a $\quad$ What is the highest level of education of the current Top Manager?
INTERVIEWER: SHOW CARD

| No Education | 1 |
| :--- | :---: |
| Primary School (complete or not) | 2 |
| Secondary School (complete or not) | 3 |
| Vocational Training | 4 |
| Some university training | 5 |
| Graduate degree | 6 |
| Don't Know (spontaneous) | $\mathbf{- 9}$ |
|  | AFb7a |
|  |  |

B. 7 How many years of experience working in this sector does the Top Manager have?

|  | Years |
| :--- | :---: |
| Manager's experience in sector | b7 |
| Less than one year | 1 |
| Don't know (spontaneous) | -9 |


| B.7a | Is the Top Manager female? |
| :--- | :--- |


B. 8 Does this establishment have an internationally-recognized quality certification? (INTERVIEWER: if there is need for clarification, some examples are: ISO 9000, 9002 or 14000)

| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Still in process | -6 |
| Don't know (spontaneous) | -9 |


| AFB.8a | Is this establishment located in an export processing or other industrial zone? <br> INTERVIEWER: SHOW CARD |
| :--- | :--- |


| Export Processing Zone | 1 |
| :--- | :---: |
| Other Industrial Zone | 2 |
| Neither of the above | 3 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

C. INFRASTRUCTURE AND SERVICES

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING.

Now, we turn to the establishment's operations in fiscal year 2009.

| C. 3 | Over the last two years, did this establishment submit an application to obtain an electrical <br> connection? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION C. 6 |
| :---: | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | -9 | GO TO QUESTION C. 6 |
|  |  | c3 |


| C.4 | In reference to that application for an electrical connection, approximately how many days did it <br> take to obtain it from the day of the application to the day the service was received? |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Wait for electrical connection | c4 |
| Less than one day | 1 |
| Still in process | -6 |
| Application denied | -5 |
| Don't know (spontaneous) | -9 |

## C. 5 In reference to that application for an electrical connection, was an informal gift or payment expected or requested?

| Yes | 1 |
| :--- | :---: |
| No | 2 |
|  |  |
|  | -9 |
| REF (spontaneous) | -8 |


| C. 6 | Over fiscal year 2009, did this establishment experience power outages? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION C. 10 |
| :--- | :---: | :---: |
| No | 2 | GO TO |
| Don't know (spontaneous) | $\mathbf{- 9}$ | GO TO QUESTION C. 10 |
|  | c6 |  |
|  |  |  |


| C. 7 | In a typical month, over fiscal year 2009, how many power outages did this establishment <br> experience? |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Average number of power outages per month | c7 |
| Don't know (spontaneous) | -9 |

IF 0, GO TO QUESTION C. 10

| C. 8 | How long did these power outages last on average? |
| :--- | :--- |


|  | Hours |
| :--- | :---: |
| Average duration of power outages | c8 |
| Less than one hour | 1 |
| Don't know (spontaneous) | -9 |


| C.9 | $\begin{array}{l}\text { Please estimate the losses that resulted from power outages either as a percentage of total annual } \\ \text { sales or as total annual losses. }\end{array}$ |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Loss as percentage of total annual sales due to power <br> outages | c9a \% |
| None | $\mathbf{0}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | LCUs |
| :--- | :---: |
| Annual losses due to power outages | $\mathbf{c 9 b}$ |
| None | $\mathbf{0}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| C. 10 | Over the course of fiscal year 2009, did this establishment own or share a generator? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION C. 12GO TO QUESTION C. 12 |
| :---: | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | -9 |  |
|  |  | c10 |


| C.11 | $\begin{array}{l}\text { In fiscal year 2009, what percentage of this establishment's electricity came from a generator or } \\ \text { generators that the establishment owned or shared? }\end{array}$ |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage electricity from <br> generators | c11\% |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| C. 22 | Over the last two years, did this establishment submit an application to obtain a water connection? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION C. 15 |
| Don't know | -9 | GO TO QUESTION C. 15 |
|  | c12 |  |


| C.13 | In reference to that application for a water connection, approximately how many days did it take to <br> obtain it from the day of the application to the day the service was received? |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Wait for water connection | c13 |
| Less than one day | 1 |
| Still in process | -6 |
| Application denied | -5 |
| Don't know (spontaneous) | -9 |

C. 14 In reference to that application for a water connection, was an informal gift or payment expected or requested?

| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |
| REF (spontaneous) | $\mathbf{- 8}$ |
|  |  |


| C. 15 | Over fiscal year 2009, did this establishment experience insufficient water supply for production? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION C. 19 |
| :---: | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | -9 | GO TO QUESTION C. 19 |
|  |  | c15 |


| C.16 | $\begin{array}{l}\text { In a typical month, over fiscal year 2009, how many incidents of insufficient water supply did this } \\ \text { establishment experience? }\end{array}$ |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Average number of incidents of water insufficiency per month | c16 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

IF 0, GO TO QUESTION C. 19

| C. 17 | How long did these incidents of insufficient water supply last on average? |
| :--- | :--- |


|  | Hours |
| :--- | :---: |
| Average duration of insufficient water supply | c17 |
| Less than one hour | 1 |
| Don't know (spontaneous) | -9 |


| C.18 | $\begin{array}{l}\text { In fiscal year 2009, what percentage of this establishment's water supply, used in the production } \\ \text { process, was from public sources? }\end{array}$ |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Water from public sources | $\mathbf{c 1 8} \%$ |
| None | $\mathbf{0}$ |


| C.19 | Over the last two years, did this establishment submit an application to obtain a telephone <br> connection? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION C.22a |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION C.22a |
| Don't know (spontaneous) | -9 | GO TO QUUESTION |
|  | $\mathbf{c 1 9}$ |  |


| C.20 | $\begin{array}{l}\text { In reference to that application for a telephone connection, approximately how many days did it take } \\ \text { to obtain it from the day of the application to the day the service was received? }\end{array}$ |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Wait for telephone connection | c20 |
| Less than one day | 1 |
| Still in process | -6 |
| Application denied | -5 |
| Don't know (spontaneous) | -9 |

C. 21 In reference to that application for a telephone connection, was an informal gift or payment expected or requested?

| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | $\mathbf{- 9}$ |  |
| REF (spontaneous) | $\mathbf{- 8}$ |  |
|  |  |  |

C.22a $\quad$ At the present time, does this establishment use e-mail to communicate with clients or suppliers?

| Yes | 1 |  |
| :---: | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | -9 |  |


| C.22b | At the present time, does this establishment use its own website? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | $\mathbf{- 9}$ |  |
|  |  |  |
|  | c22b |  |


| C. 23 | Does this establishment have a high-speed Internet connection on its premises? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION C. 28 |
| :--- | :---: | :---: |
| No | 2 | GO TO |
| Don't know (spontaneous) | $\mathbf{- 9}$ | GO TO QUESTION C. 28 |
|  | $\mathbf{c 2 3}$ |  |


| C. 24 | $\begin{array}{l}\text { Is this establishment's Internet connection used to: } \\ \text { INTERVIEWER: READ EACH OPTION ALOUD }\end{array}$ |
| :--- | :--- |


|  |  | Yes | No | Don't Know (sponta neous) | $\begin{gathered} \text { NA } \\ \text { (spon } \\ \text { taneo } \\ \text { us) } \\ \hline \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Make purchases for this establishment | c24b | 1 | 2 | -9 | -7 |
| Deliver services to this establishment's clients | c24c | 1 | 2 | -9 | -7 |
| Do research and develop ideas on new products and services | c24d | 1 | 2 | -9 | -7 |


\section*{| C. 28 | Does this establishment currently use cell phones for the operations of the establishment? |
| :--- | :--- |}


| Yes | 1 | GO TO QUESTION C. 30 |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION C. 30 |
| Don't know (spontaneous) | $\mathbf{- 9}$ | GO TO QUESTION |
|  |  |  |


| C.29 | The majority of cell phones used for the operations of the establishment are? <br> INTERVIEWER: SHOW CARD |
| :--- | :--- |


| Purchased and air use paid by the establishment | 1 |
| :--- | :---: |
| Purchased by the establishment but air time is paid by the staff | 2 |
| Purchased by the staff but air time is paid by the establishment | 3 |
| Purchased and air time paid by the staff | 4 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| C.30 | Is electricity No Obstacle, a Minor Obstacle, a Moderate Obstacle, a Major Obstacle, or a Very <br> Severe Obstacle to the current operations of this establishment? <br> Is Telecommunications No Obstacle, a Minor Obstacle, a Moderate Obstacle, a Major Obstacle, or <br> a Very Severe Obstacle to the current operations of this establishment? SHOW CARD |
| :--- | :--- |


|  | No <br> obstacle | Minor <br> obstacle | Moderate <br> obstacle | Major <br> obstacle | Very <br> Severe <br> Obstacle | Don't <br> Know <br> (sponta <br> neous) | Does <br> Not <br> Apply <br> (sponta <br> neous) |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Electricity c30a | 0 | 1 | 2 | 3 | 4 | $\mathbf{- 9}$ | $\mathbf{- 7}$ |
| Telecommunications <br> c30b | 0 | 1 | 2 | 3 | 4 | $\mathbf{- 9}$ | $\mathbf{- 7}$ |

## D. SALES AND SUPPLIES

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: The next topic to be covered is how and where this establishment makes its sales.

| D.1a1 | In fiscal year 2009, what was this establishment's main product, that is, the product that represented <br> the largest proportion of annual sales? |
| :--- | :--- |


|  |
| :---: |


| D.1a2 | Using this card, please choose the 4-digit code that best applies to the main product of this <br> establishment. |
| :--- | :--- | :--- |
| INTERVIEWER: SHOW CARD |  |


|  | Code |
| :--- | :---: |
| Code of main product | d1a 2 |
| Don't know (spontaneous) | -9 |


| D.1a3 | What percentage of total sales does the main product represent? |
| :--- | :--- |


|  | $\%$ |
| :--- | :---: |
| Percentage of sales represented by main product | d1a3 |
| Don't know (spontaneous) | -9 |


| D. 2 | In fiscal year 2009, what were this establishment's total annual sales? |
| :--- | :--- |


|  | LCUs |
| :--- | :---: |
| Last complete fiscal year's total sales | d2 |
| Don't know (spontaneous) | -9 |


| D.3 | In fiscal year 2009, what percentage of this establishment's sales were: <br> (INTERVIEWER: these must be asked in the order they appear on the table) <br> INTERVIEWER: SHOW CARD |
| :--- | :--- |


|  | Percent | Don't know <br> (spontaneous) |
| :--- | :---: | :---: | :---: |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

AFD.3f-h $\quad$ In fiscal year 2009, what percent of this establishment's annual export revenue were to: INTERVIEWER: SHOW CARD

| Region | \% of total export revenue |
| :--- | ---: |
| Neighboring Countries within Sub-Saharan Africa | AFd3f |
| Developed Countries | AFd3g |
| Other | AFd3h |

INTERVIEWER: CHECK THAT THE TOTAL IS 100\%

| D. 4 | In fiscal year 2009, when this establishment exported goods directly, how many days did it take on |
| :--- | :--- | average from the time this establishment's goods arrived at their main point of exit (e.g., port, airport) until the time these goods cleared customs?


|  | Days |
| :--- | :---: |
| Average number of days to clear customs | d 4 |
| Less than one day | 1 |
| Don't know (spontaneous) | -9 |

AFD.5a $\quad$ Thinking of the main point of exit, in fiscal year 2009, what were the total clearing costs for an average consignment as a percent of the consignment value? In calculating the total clearing costs, please include things such as payments to clearing agents, storage fees, container handling fees, and gifts or informal payments to customs officials.

|  | as \% of consignment <br> value |
| :--- | :---: |

AFD.5b $\quad$ In fiscal year 2009, what percent of this establishment's export consignments were handled by an outside clearing agent to facilitate customs clearance?

|  | Percent |
| :--- | :---: |
| Percent of consignments used clearing agent | AFd5b |
| Don't know (spontaneous) | -9 |

AFD.5c $\quad$ In fiscal year 2009, what percent of this establishment's export containers were physically inspected by custom officials?

| Percent physically inspected | Percent |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
|  | -9 |  |  |
|  |  |  |  |
|  |  |  | AFd5c |


| D.6 | In fiscal year 2009, what percentage of the value of the products exported directly was lost while in <br> transit because of theft? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Losses due to theft as percentage of value | d6 $\%$ |
| No losses | 0 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| D. 7 | In fiscal year 2009, what percentage of the value of the products exported directly was lost while in |
| :--- | :--- | transit because of breakage or spoilage?


|  | Percent |
| :--- | :---: |
| Losses due to breakage or spoilage as percentage of value | $\mathrm{d} 7 \%$ |
| No losses | $\mathbf{0}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| AFD.7a | In fiscal year 2009, did this establishment benefit from any of the following export or investment <br> incentive schemes: INTERVIEWER: READ EACH OPTION ALOUD |
| :--- | :--- |



AFD.7b In fiscal year 2009, what was the MAIN reason that this establishment did NOT take advantage of any of the schemes listed above? INTERVIEWER: SHOW CARD

| Did not need financial support | 1 |
| :--- | :---: |
| Did not know about these schemes | 2 |
| Administrative process was too cumbersome | 3 |
| No real benefits from schemes | 4 |
| Lack contacts needed to qualify | 5 |
| It takes too long to receive benefits | 6 |
| Applied but not eligible | 7 |
| Other | 8 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


\section*{| D. 8 | In which year did this establishment first export directly or indirectly? |
| :--- | :--- |}


|  | Year |
| :--- | :---: |
| Began exporting directly or indirectly | d8 |
| Don't know (spontaneous) | $-\mathbf{9}$ |


| D.10 | In fiscal year 2009, what percentage of the value of products this establishment shipped to supply <br> domestic markets was lost while in transit because of theft? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Losses due to theft as percentage of value | d10 $\%$ |
| No losses | 0 |
| Don't know (spontaneous) | -9 |
| No internal shipments made | -7 |


| D.11 | In fiscal year 2009, what percentage of the value of products this establishment shipped to supply <br> domestic markets was lost while in transit because of breakage or spoilage? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Losses due to breakage or spoilage as percentage of value | d11 \% |
| No losses | 0 |
| Don't know (spontaneous) | -9 |
| No internal shipments made | -7 |


| D.12 | In fiscal year 2009, as a proportion of all material inputs or supplies purchased that year, what <br> percentage of this establishment's material inputs or supplies were: INTERVIEWER: SHOW <br> CARD 12 |
| :--- | :--- |


|  | Percent | Don't know <br> (spontaneous) |
| :--- | :---: | :---: |
| Material inputs or supplies of domestic origin | d12a \% | -9 |
| Material inputs or supplies of foreign origin | d12b \% | -9 |
|  | IF 0, GO TO QUESTION D.16 |  |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

\section*{| D. $\mathbf{1 3}$ | Were any of the material inputs or supplies purchased in fiscal year 2009, imported directly? |
| :--- | :--- |}


| Yes | 1 |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| No | 2 | GO TO QUESTION D. 16 |  |  |
| Gon't know (spontaneous) | -9 | GO TO QUESTION D. 16 |  |  |
|  | $\mathbf{l 1 3}$ |  |  |  |


| D. 14 | In fiscal year 2009, when this establishment imported material inputs or supplies, how many days |
| :--- | :--- | did it take on average from the time these goods arrived to their point of entry (e.g. port, airport) until the time these goods could be claimed from customs?


|  | Days |
| :--- | :---: |
| Average number of days to clear customs | d14 |
| Less than one day | $\mathbf{1}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| D.16 | At the present time, when this establishment receives delivery of its most important input, on <br> average, how many days of inventory, measured in days of production, does this establishment <br> keep? <br> (INTERVIEWER: if respondent requires clarification, define days of inventory as stock on <br> hand) |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Days of inventory of most important input | d16 |
| Don't know (spontaneous) | -9 |


| AFD.11a | In fiscal year 2009, for how many years have you known this establishment's primary supplier of its <br> main input? |
| :--- | :--- |


|  | Years |
| :--- | :---: |
| Years of relations with primary supplier | AFd11a |
| Less than one year | $\mathbf{1}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| AFD.11d | In fiscal year 2009, did this establishment subcontract any part of its production to other firms? |
| :--- | :--- |


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

AFd11d

| D.30 | Is transport No Obstacle, a Minor Obstacle, a Moderate Obstacle, a Major Obstacle, or a Very <br> Severe Obstacle to the current operations of this establishment? SHOW CARD <br> Are customs and trade regulations No Obstacle, a Minor Obstacle, a Moderate obstacle, a Major <br> Obstacle, or a Very Severe Obstacle to the current operations of this establishment? SHOW <br> CARD |
| :--- | :--- |


|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very Severe Obstacle | Don't Know (spon taneo us) | Does Not Apply (spont aneous ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Transport d30a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Customs and trade regulations d30b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## E. DEGREE OF COMPETITION

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:

Now we will talk about another topic.

| E. 1 | In fiscal year 2009, which of the following was the main market in which this establishment sold its <br> main product? INTERVIEWER: SHOW CARD |
| :--- | :--- |


| Local - main product sold mostly in same <br> municipality where establishment is located | 1 |
| :--- | :---: |
| National - main product sold mostly across the <br> country where establishment is located | 2 |
| International | 3 |
| Don't know (spontaneous) | GO TO QUESTION E.6 |
| GO TO QUESTION E.6 |  |
|  | $\mathbf{- 9}$ |
| GO |  |

E. 2 In fiscal year 2009, for the main market in which this establishment sold its main product, how many competitors did this establishment's main product face?

| None | 1 |
| :--- | :---: |$|$| 2 |
| :--- |
| One |
| $2-5$ |
| More than 5 |
| Don't know (spontaneous) |

AFE.2a $\quad$ In fiscal year 2009, how many NEW competitors entered the main market of this establishment's main product/product line?

| None | 1 |
| :--- | :---: |
| One | 2 |
| $2-5$ | 3 |
| More than 5 | 4 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| E.6 | Does this establishment at present use technology licensed from a foreign-owned company, <br> excluding office software? |
| :--- | :--- |


| Yes | 1 |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| No | 2 |  |  |  |
| Don't know (spontaneous) | $\mathbf{- 9}$ |  |  |  |
|  |  |  |  | e6 |


| E.7a | Does this establishment have any patents registered abroad? |  |  |  |
| :--- | :--- | :--- | :--- | :---: |
| $\qquad$Yes 1  <br> No 2  <br> Don't know (spontaneous) $\mathbf{- 9}$  | e7a |  |  |  |


| E.7b | Does this establishment have any patents registered in (insert name of country)? |
| :--- | :--- |


| Yes | 1 |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
| No | 2 |  |  |
| Don't know (spontaneous) | $\mathbf{- 9}$ |  |  |
|  |  |  |  |
|  |  |  |  |

## E. 11 Does this establishment compete against unregistered or informal firms?

| Yes | 1 |
| :--- | :---: |
| No | 2 |


| E.30 | $\begin{array}{l}\text { Are practices of competitors in the informal sector No Obstacle, a Minor Obstacle, a Moderate } \\ \text { Obstacle, Major Obstacle, or a Very Severe Obstacle to the current operations of this establishment? } \\ \text { SHOW CARD }\end{array}$ |
| :--- | :--- |


|  |  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe Obstacle | $\begin{aligned} & \hline \hline \text { Do } \\ & \text { Not } \end{aligned}$ aneou s) | Does Not Apply (spo ntan eous) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Practices of competitors in the informal sector | e30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## F. CAPACITY

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:
We now change the topic.

| F. 1 | In fiscal year 2009, what was this establishment's output produced as a proportion of the maximum |
| :--- | :--- | output possible if using all the resources available (capacity utilization)?


|  | Percent |
| :--- | :---: |
| Capacity utilization | f1 $\%$ |
| Don't know (spontaneous) | -9 |


| F. 2 | In fiscal year 2009, how many hours per week did this establishment normally operate? |
| :--- | :--- |


|  | Hours |
| :--- | :---: |
| Typical hours of operation in a week | $\mathbf{f 2}$ |
| Don't know (spontaneous) | $-\mathbf{- 9}$ |

## G. LAND AND PERMITS

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:
The next topic to be covered is about the land.

| G. 1 | Of the land occupied by this establishment, what percent is: INTERVIEWER: SHOW CARD |
| :--- | :--- |


|  | Percent | Don't know (spontaneous) | It is a floor in a building |
| :---: | :---: | :---: | :---: |
| Owned by this establishment | g1a \% | -9 | -7 |
| Rented or Leased by this establishment | g1b \% | -9 | -7 |
| Other | g1c \% | -9 | -7 |
|  | 100\% |  |  |


| G.2 | $\begin{array}{l}\text { Over the last two years, did this establishment submit an application to obtain a construction-related } \\ \text { permit? }\end{array}$ |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION G. 30 |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION G. 30 |
| Don't know (spontaneous) | $\mathbf{- 9}$ | GO TO QUESTION |
|  | $\mathbf{g 2}$ |  |


| G.3 | In reference to that application for a construction-related permit, approximately how many days did <br> it take to obtain it from the day of the application to the day the permit was granted? |
| :--- | :--- |


|  | Days |
| :--- | :---: |
| Wait for a construction-related permit | g3 |
| Less than one day | 1 |
| Still in process | -6 |
| Application denied | -5 |
| Don't know (spontaneous) | -9 |


| G.4 | In reference to that application for a construction-related permit, was an informal gift or payment <br> expected or requested? |
| :--- | :--- |



```
G. 30 Is access to land No Obstacle, a Minor Obstacle, a Moderate Obstacle, a Major Obstacle, or a Very Severe Obstacle to the current operations of this establishment? SHOW CARD
```

|  | No <br> obstacle | Minor <br> obstacle | Moderate <br> obstacle | Major <br> obstacle | Very <br> Severe <br> Obstacle | Do <br> Not <br> Know <br> (spontaneous) | Does <br> Not <br> Apply <br> (spontane <br> ous) |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Access to land | $\mathbf{g 3 0 a}$ | 0 | 1 | 2 | 3 | 4 | $\mathbf{- 9}$ | -7 |

## I. CRIME

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:

We now turn to another topic.

| I.1 | In fiscal year 2009, did this establishment pay for security, for example equipment, personnel, or <br> professional security services? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION I.3 |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION I.3 |
| Don't know (spontaneous) | -9 | GO TO QUESTIO |
|  |  | i1 |


| I.2 | In fiscal year 2009, what percentage of this establishment's total annual sales was paid for security, <br> or what was the total annual cost of security? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage of total annual sales for <br> security | i2a $\%$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | LCUs |
| :--- | :---: |
| Total annual cost of security | i2b |
| Don't know (spontaneous) | -9 |


| I.3 | In fiscal year 2009, did this establishment experience losses as a result of theft, robbery, vandalism <br> or arson? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION I. 30 |
| Don't know (spontaneous) | -9 | GO TO QUESTION I.30 |
|  |  |  |


| I.4 | In fiscal year 2009, what were the estimated losses as a result of theft, robbery, vandalism or arson <br> that occurred on this establishment's premises either as a percentage of total annual sales or as total <br> annual losses? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Losses as percentage of total annual sales | i4a $\%$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

## PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | LCUs |
| :--- | :---: |
| Total annual value of losses | i4b |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| I.30 | Are crime, theft and disorder No Obstacle, a Minor Obstacle, a Moderate Obstacle, a Major <br> Obstacle, or a Very Severe Obstacle to the current operations of this establishment? <br> INTERVIEWER: SHOW CARD 17 |
| :--- | :--- |


|  |  | No obstacle | Minor obstacle | Moderate obstacle | Major Obstacl e |  | Do <br> Not <br> Know <br> (spont <br> aneou <br> s) | Does Not Apply (sponta neous) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Crime, theft and disorder | i30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## K. FINANCE

> | READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: |
| :--- |
| I would like to ask you a few questions about how you finance the operations of this establishment. |

| K.1 | In fiscal year 2009, what percentage, as a proportion of the value of total annual purchases of <br> material inputs or services, were: INTERVIEWER: SHOW CARD |
| :--- | :--- |


|  | Percent | Don't know <br> (spontaneous) |
| :--- | ---: | :---: |
| Paid for before the delivery? | k1a \% | $\mathbf{- 9}$ |
| Paid for on delivery? | k1b $\%$ | $\mathbf{- 9}$ |
| Paid for after delivery? | k1c $\%$ | $\mathbf{- 9}$ |

INTERVIEWER: CHECK THAT TOTAL SUMS TO $\mathbf{1 0 0 \%}$ (UNLESS RESPONDENT DOES NOT KNOW)

| K.2 | In fiscal year 2009, what percentage of this establishment's total annual sales of its goods or <br> services were: INTERVIEWER: SHOW CARD |
| :--- | :--- |


|  | Percent | Don't know <br> (spontaneous) |
| :--- | :---: | :---: |
| Paid for before the delivery? | $\mathbf{k 2 a} \%$ | $\mathbf{- 9}$ |
| Paid for on delivery? | k2b \% | $\mathbf{- 9}$ |
| Paid for after delivery? | $\mathbf{k 2 c} \%$ | $\mathbf{- 9}$ |

## INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

| K.3 | Over fiscal year 2009, please estimate the proportion of this establishment's working capital that <br> was financed from each of the following sources? <br> INTERVIEWER: SHOW CARD |
| :--- | :--- |


|  | Percent | Don’t know (spontaneous) |
| :---: | :---: | :---: |
| Internal funds or retained earnings | k3a \% | -9 |
| Borrowed from banks (private and state-owned) | k3bc \% | -9 |
| Borrowed from non-bank financial institutions | k3e \% | -9 |
| Purchases on credit from suppliers and advances from customers | k3f \% | -9 |
| Other (moneylenders, friends, relatives, etc.) | k3hd \% | -9 |
|  | 100\% |  |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

| K.4 | In fiscal year 2009, did this establishment purchase any fixed assets, such as machinery, vehicles, <br> equipment (new or used), land or buildings? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION K. 6 |  |
| :--- | :---: | :---: | :---: |
| No | 2 |  |  |
| Don't know (spontaneous) | -9 |  |  |
|  |  | k 4 |  |


| N. 5 | In fiscal year 2009, how much did this establishment spend on purchases of: |
| :--- | :--- |


|  | LCUs | Don't know <br> (spontaneous) |
| :--- | :---: | :---: |
| Machinery, vehicles, and equipment (new or used) | $\mathrm{n5a}$ | -9 |
| Land and buildings | $\mathrm{n5b}$ | -9 |


| K.5 | Over fiscal year 2009, please estimate the proportion of this establishment's total purchase of fixed <br> assets that was financed from each of the following sources: <br> SHOW CARD |
| :--- | :--- |


|  | Percent | Don't know <br> (spontaneous) |
| :--- | ---: | ---: |
| Internal funds or retained earnings | $\mathbf{k 5 a} \%$ | $\mathbf{- 9}$ |
| Owners' contribution or issued new equity shares | $\mathbf{k 5 i} \%$ | $\mathbf{- 9}$ |
| Borrowed from banks (private and state-owned) | $\mathbf{k 5 b c} \%$ | $\mathbf{- 9}$ |
| Borrowed from non-bank financial institutions | $\mathbf{k 5 e} \%$ | $\mathbf{- 9}$ |
| Purchases on credit from suppliers and advances from customers | $\mathbf{k 5 f} \%$ | $\mathbf{- 9}$ |
| Other (moneylenders, friends, relatives, bonds, commercial <br> papers etc) | $\mathbf{k 5 h d j} \%$ | $\mathbf{- 9}$ |

INTERVIEWER: CHECK THAT TOTAL SUMS TO 100\% (UNLESS RESPONDENT DOES NOT KNOW)

| K.6 | Now let's talk about the establishment's current situation. At this time, does this establishment have <br> a checking or savings account? |
| :--- | :--- |


| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | $\mathbf{- 9}$ |  |
|  |  | k6 |

K. 7 At this time, does this establishment have an overdraft facility?

| Yes | 1 | GO TO QUESTION K.8 |
| :--- | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | -9 | GO TO QUESTION K.8 |
|  |  | k7 |

AFK.7a $\quad$ For this establishment's overdraft facility, what is the average interest rate?

|  | Percent |
| :--- | :---: |
| Average rate of interest for overdraft | AFk7a |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

K. 8 At this time, does this establishment have a line of credit or a loan from a financial institution?

| Yes | 1 | GO TO QUESTION K. 16 |
| :--- | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | -9 |  |
|  |  | k8 |
|  |  |  |

AFK.8a $\quad$ Was the most recent credit in the form of?

| Line of credit | 1 |  |
| :--- | :---: | :---: |
| Loan | 2 |  |
| Don't know (spontaneous) | $\mathbf{- 9}$ |  |
| AFk8a |  |  |


| K.9 | Referring to the most recent line of credit or loan, what type of financial institution granted this <br> loan? SHOW CARD |
| :--- | :--- |


| Private commercial banks | 1 |
| :--- | :---: |
| State-owned banks or government agency | 2 |
| Non-bank financial institutions which include microfinance institutions, credit <br> cooperatives, credit unions, or finance companies | 3 |
| Other | 4 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| K.10 | Referring only to this most recent line of credit or loan, in what year was the most recent line of |
| :--- | :--- | credit or loan approved?


|  | Year |
| :--- | :---: |
| Year most recent loan/line of credit approved | k10 |
| Don't know (spontaneous) | -9 |

INTERVIEWER: PROVIDE FOUR DIGITS FOR YEAR

AFK.10a $\quad$ What is the rate of interest of this most recent line of credit or loan?

|  | Percent |
| :--- | :---: |
| Average rate of interest for most recent <br> loan/line of credit approved | AFk10a |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| K.11 | Referring only to this most recent loan or line of credit, what was its value at the time of approval? |
| :--- | :--- |


|  | LCUs |
| :--- | :---: |
| Size of most recent loan/line of credit approved | k11 |
| REF (spontaneous) | -8 |
| Don't know (spontaneous) | -9 |


| K.13 | Referring only to this most recent loan or line of credit, did the financing require collateral? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION K. 16 |
| :--- | :---: | :---: |
| No | 2 | GO TO |
| GO TO QUESTION K. 16 |  |  |


| K.14 | Referring only to this most recent loan or line of credit, what type of collateral was required? |
| :--- | :--- | INTERVIEWER: READ OUT


| Collateral | Yes | No | Don't know <br> (spontaneous) |  |
| :--- | :--- | :---: | :---: | :---: |
| Land, buildings under ownership of the establishment | k14a | 1 | 2 | $\mathbf{- 9}$ |
| Machinery and equipment including movables | k14b | 1 | 2 | $\mathbf{- 9}$ |
| Accounts receivable and inventories | k14c | 1 | 2 | $\mathbf{- 9}$ |
| Personal assets of owner (house, etc.) | k14d | 1 | 2 | $\mathbf{- 9}$ |
| Other forms of collateral not included in the categories above | k14e | 1 | 2 | $\mathbf{- 9}$ |


| K.15a | $\begin{array}{l}\text { Referring only to this most recent line of credit or loan, what was the approximate value of the } \\ \text { collateral required? }\end{array}$ |
| :--- | :--- |


|  | LCU |
| :--- | :---: |
| Value of collateral | k15a |
| Don't know (spontaneous) | -9 |


| K.16 | $\begin{array}{l}\text { Referring again to the last fiscal year 2009, did this establishment apply for any loans or lines of } \\ \text { credit? }\end{array}$ |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION K. 21 |
| :--- | :---: | :---: |
| No | 2 | ( |
| Don't know (spontaneous) | $\mathbf{- 9}$ | GO TO QUESTION K. 21 |
|  |  | k16 |


| K.17 | What was the main reason why this establishment did not apply for any line of credit or loan in <br> fiscal year 2009? |
| :--- | :--- |


| No need for a loan - establishment has sufficient capital | 1 |
| :--- | :---: |
| Application procedures for loans or lines of credit are complex | 2 |
| Interest rates are not favorable | 3 |
| Collateral requirements are too high | 4 |
| Size of loan and maturity are insufficient | 5 |
| Did not think it would be approved | 6 |
| Other | 7 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| K.21 | In fiscal year 2009, did this establishment have its annual financial statements checked and certified |
| :--- | :--- | by an external auditor?


| Yes | 1 |
| :--- | :---: |$|$| No |
| :--- |
| Don't know (spontaneous) |

> | K.30 | $\begin{array}{l}\text { Is access to finance, which includes availability and cost, interest rates, fees and collateral } \\ \text { requirements, No Obstacle, a Minor Obstacle, a Moderate Obstacle, a Major Obstacle, or a Very } \\ \text { Severe Obstacle to the current operations of this establishment? SHOW CARD 23 }\end{array}$ |
| :--- | :--- |

|  |  | No <br> obstacle | Minor <br> obstacle | Moderate <br> obstacle | Major <br> obstacle | Very <br> Severe <br> Obstacle | Do <br> Not <br> Know <br> (sponta <br> noeous) |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Access to finance $\mathbf{k 3 0}$ | 0 | 1 | 2 | Does <br> Not <br> Apply <br> (sponta <br> noous) |  |  |  |

## J. BUSINESS-GOVERNMENT RELATIONS

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:
The following questions assess how establishments, such as this one, deal with government officials and their agencies.

## J. $1 \quad$ I am going to read some statements that describe the courts system and how it could affect business. For each statement, please tell me if you Strongly disagree, Tend to disagree, Tend to agree, or Strongly agree. SHOW CARD

|  | Strongly disagree | Tend to disagre e | Tend to agree | Strongl y agree | Don't know (spont aneous ) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| "The court system is fair, impartial and uncorrupted." h7a | 1 | 2 | 3 | 4 | -9 |
| "The court system is able to enforce its decisions" AFh1 | 1 | 2 | 3 | 4 | -9 |
| "I am confident that the legal system will uphold my contract and property rights in business disputes." AFh2 | 1 | 2 | 3 | 4 | -9 |

AFH.3a $\quad$ In the last 2 years, did your establishment have a payment dispute over payments owed to it in which a third party (such as arbiters, collecting agency or judicial system) was involved?

| Yes | 1 |
| :--- | :---: |
| GO TO QUESTION J.2 |  |
|  | 2 |
| GO TO | QO TO QUESTION J.2 |
| Don't know (spontaneous) | -9 |
|  |  |

AFH.3b $\quad$ Was the court system used to resolve this payment dispute?

| Yes | 1 | GO TO QUESTION J. 2 |
| :--- | :---: | :---: |
| No | 2 |  |
| Don't know (spontaneous) | -9 | GO TO QUESTION J. 2 |
|  | AFh3b |  |

AFH.3c Was a court judgment made for this payment dispute?

| Yes | 1 | GO TO QUESTION J. 2 |
| :---: | :---: | :---: |
| No | 2 |  |
| Still in process | -6 | GO TO QUESTION J. 2 |
| Don't know (spontaneous) | -9 | GO TO QUESTION J. 2 |
|  |  | AFh3c |

AFH.3d $\quad$ How many weeks did it take the courts to come to judgment on this payment dispute, from the day the establishment first took court action until the moment a judgment was made?

|  | Weeks |
| :--- | :---: |
| Number of weeks to come to judgment | AFh3d |
| Less than one week | $\mathbf{1}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

AFH.3e $\quad$ Was this decision of the court enforced?

| Yes | 1 | GO TO QUESTION J.2 |
| :--- | :---: | :---: |
| No | 2 |  |
| Still in process | $\mathbf{- 6}$ | GO TO QUESTION J.2 |
| Don't know (spontaneous) | $\mathbf{- 9}$ | GO TO QUESTION J.2 |
|  |  | AFh3e |
|  |  |  |

AFH.3f How many weeks did it take to enforce this court judgment?

|  | Weeks |
| :--- | :---: |
| Number of weeks to enforcement | AFh3f |
| Less than one week | $\mathbf{1}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| J. 2 | In a typical week over the last year, what percentage of total senior management's time was spent on |
| :--- | :--- | dealing with requirements imposed by government regulations?

(By senior management I mean managers, directors, and officers above direct supervisors of production/sales workers. Some examples of government regulations are taxes, customs, labor regulations, licensing and registration, including dealings with officials and completing forms)

|  | Percent |
| :--- | :---: |
| Senior management's time spent on dealing with regulations | $\mathbf{j} 2 \quad \%$ |
| No time was spent | $\mathbf{0}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

J. $\mathbf{3}$ Over the last year, was this establishment visited or inspected by tax officials?

| Yes | 1 | GO TO QUESTION J.6a |
| :--- | :---: | :---: |
| No | 2 | GO TO QUESTION |
| GO TO QUESTION J.6a |  |  |
| Don't know (spontaneous) | -9 |  |
| j 3 |  |  |


| J. 4 | Over the last year, how many times was this establishment either inspected by tax officials or |
| :--- | :--- | required to meet with them?


|  | Number |
| :--- | :---: |
| Times inspected or met with tax officials | j 4 |
| Don't know (spontaneous) | -9 |


\section*{| J. 5 | In any of these inspections or meetings was a gift or informal payment expected or requested? |
| :--- | :--- |}


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Don't know (spontaneous) | -9 |
| Refusal (spontaneous) | $\mathbf{- 8}$ |
|  |  |
| j 5 |  |


| J.6a | Over the last year, has this establishment secured or attempted to secure a government contract? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION J.7 |
| :--- | :---: | :---: |
| No | 2 | GO TO QUUSTION J. |
| Don't know (spontaneous) | $\mathbf{- 9}$ | GO TO QUESTION J. |
|  |  |  |
| j6a |  |  |

J.6 $\quad$ When establishments like this one do business with the government, what percent of the contract value would be typically paid in informal payments or gifts to secure the contract?

|  | Percent |
| :--- | :---: |
| Percent of the contract value paid as informal payments or gifts | j6 \% |
| Don't know (spontaneous) | $\mathbf{- 9}$ |
| Refusal (spontaneous) | $\mathbf{- 8}$ |
| No payments | $\mathbf{0}$ |

It is said that establishments are sometimes required to make gifts or informal payments to public officials to "get things done" with regard to customs, taxes, licenses, regulations, services etc. On average, what percentage of total annual sales, or estimated total annual value, do establishments like this one pay in informal payments or gifts to public officials for this purpose?

|  | Percent |
| :--- | ---: |
| Percentage of total annual sales paid as informal <br> payment | j7a $\%$ |
| No payments/gifts are paid | $\mathbf{0}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |
| Refusal (spontaneous) | $\mathbf{- 8}$ |

PROVIDE EITHER ONE OR THE OTHER, NOT BOTH

|  | LCUs |
| :--- | :---: |
| Total annual informal payment | j7b |
| No payments/gifts are paid | 0 |
| Don't know (spontaneous) | -9 |
| Refusal (spontaneous) | $-\mathbf{8}$ |


| AFJ. 8 | Recognizing the difficulties many establishments face in fully complying with taxes and regulations, |
| :--- | :--- | at the present time what percent of total annual sales would you estimate the typical establishment in your line of business declares for tax purposes?


|  | Percent |
| :--- | :---: |
| Percent of total annual sales reported for tax purposes | AFj8 |
| Don't know (spontaneous) | $-\mathbf{9}$ |
| Refusal (spontaneous) | $\mathbf{- 8}$ |


| J.10 | Over the last two years, did this establishment submit an application to obtain an import license? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION J.13 |  |  |
| :--- | :---: | :---: | :---: | :---: |
| No | 2 | GO TO |  |  |
| Don't know (spontaneous) | $\mathbf{- 9}$ | GO TO QUESTION J.13 |  |  |
|  |  |  |  | j10 |
|  |  |  |  |  |

J.11 $\quad$ Approximately how many days did it take to obtain this import license from the day of the application to the day it was granted?

|  | Days |
| :--- | :---: |
| Wait for import license | j11 |
| Less than one day | 1 |
| Still in process | -6 |
| Application denied | -5 |
| Don't know (spontaneous) | -9 | requested?


| Yes | 1 |
| :--- | :---: |
| No | 2 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |
| REF (spontaneous) | $\mathbf{- 8}$ |

$\mathbf{J . 1 3} \quad$ Over the last two years, did this establishment submit an application to obtain an operating license?

| Yes | 1 |  |
| :---: | :---: | :---: |
| No | 2 | GO TO QUESTION J. 30 |
| Don't know (spontaneous) | -9 | GO TO QUESTION J. 30 |
|  |  | j13 |

J.14 $\quad$ Approximately how many days did it take to obtain this operating license from the day of the application to the day it was granted?

|  | Days |
| :--- | :---: |
| Wait for operating license | j14 |
| Less than one day | 1 |
| Still in process | -6 |
| Application denied | -5 |
| Don't know (spontaneous) | -9 |

## J. 15 In reference to that application for an operating license, was an informal gift or payment expected or requested?

| Yes | 1 |  |  |
| :--- | :---: | :---: | :---: |
| No | 2 |  |  |
| Don't know (spontaneous) | $\mathbf{- 9}$ |  |  |
| Refusal (spontaneous) | $\mathbf{- 8}$ |  |  |
|  |  |  |  |
|  |  |  | $\mathbf{j 1 5}$ |



| ROTATE OPTIONS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very Severe Obstacle | Do Not Know (sponta neous) | Does <br> Not <br> Apply <br> (spontaneo <br> us) |
| Tax rates j30a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Tax administration j30b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Business licensing and permits j30c | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Political instability j30e | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Corruption ${ }^{\text {j }} 30 \mathrm{f}$ | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Courts h30 | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

## L. LABOR

| READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING: Now I would like to ask you a few questions about this establishment's labor force. |  |
| :---: | :---: |
| L. 1 | At the end of fiscal year 2009, how many permanent, full-time individuals worked in this establishment? Please include all employees and managers <br> (INTERVIEWER: Permanent, full-time employees are defined as all paid employees that are contracted for a term of one or more fiscal years and/or have a guaranteed renewal of their employment contract and that work 8 or more hours per day) (INTERVIEWER: include interviewee if applicable). |


|  | Number |
| :--- | :---: |
| Permanent, full-time workers end of last fiscal year | $\mathbf{1 1}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| L. $\mathbf{2}$ | Three fiscal years ago, at the end of fiscal year 2007, how many permanent, full-time individuals <br> work in this establishment? Please include all employees and managers (INTERVIEWER: include <br> interviewee if applicable). |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Permanent, full-time workers three fiscal years ago | 12 |
| If establishment was not in business three years ago | -7 |
| Don't know (spontaneous) | -9 |


| L. 3 | At the end of fiscal year 2009, how many permanent, full-time individuals working in this |
| :--- | :--- | establishment were: INTERVIEWER: READ EACH CATEGORY


|  | Number | Don't know <br> (spontaneous) |
| :--- | :---: | :---: |
| Production workers | 13 a | -9 |
| Non-production workers [e.g., managers, administration, <br> sales] | 13 b | -9 |


| L. $\mathbf{4}$ | At the end of fiscal year 2009, how many permanent, full-time individuals working in this <br> establishment were: INTERVIEWER: READ EACH CATEGORY |
| :--- | :--- |


|  | Number | Don't know <br> (spontaneous) |
| :--- | :---: | :---: |
| Skilled production workers | 14 a | -9 |
| Unskilled production workers | 14 b | $\mathbf{- 9}$ |


| L.5 | At the end of fiscal year 2009, how many permanent full-time individuals working in this <br> establishment in the following categories were female? INTERVIEWER: READ EACH <br> CATEGORY |
| :--- | :--- |


|  | Number | Don't know <br> (spontaneous) |
| :--- | :---: | :---: |
| Female permanent full-time production workers | 15 a | -9 |
| Female permanent full-time non-production workers | 15 b | -9 |


| L.6 | How many full-time temporary employees did this establishment employ in fiscal year 2009? <br> (INTERVIEWER: Full-time, temporary workers are all paid short-term (i.e. for less than a <br> fiscal year) employees with no guarantee of renewal of contract employment and work 8 or <br> more hours per day) |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Full-time seasonal/temporary workers employed last <br> fiscal year | $\mathbf{1 6}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

IF 0, GO TO QUESTION L.9a

| L. 8 | What was the average length of employment of all full-time temporary employees in fiscal year |
| :--- | :--- | 2009?


|  | Months |
| :--- | :---: |
| Average length full-time seasonal/temporary employment last fiscal year | 18 |
| Less than one month | $\mathbf{1}$ |
| Don't know (spontaneous) | $-\mathbf{9}$ |

AFL.8a $\quad$ At the end of fiscal year 2009, how many part-time workers-workers that work less than 8-hour shift per day-were employed by this establishment?

|  | Number |
| :--- | :---: |
| Part-time Workers | AFl8a |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| L.9a | What is the average number of years of education of a typical production worker employed in this <br> establishment? |
| :--- | :--- |


|  | Number |
| :--- | :---: |
| Average number of years of education of typical production worker | $\mathbf{1 9 a}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| L.9b | What is the percentage of full time permanent workers who completed high school? |
| :--- | :--- |


|  | Percent |
| :--- | :---: |
| Percentage of full time permanent workers who completed high school | $\mathbf{1 9 b}$ |
| Don't know (spontaneous) | $\mathbf{- 9}$ |


| L.10 | Over fiscal year 2009, did this establishment have formal training programs for its permanent, full- <br> time employees? |
| :--- | :--- |


| Yes | 1 | GO TO QUESTION AFL. 12 |  |
| :---: | :---: | :---: | :---: |
| No | 2 |  |  |
| Don't know (spontaneous) | -9 | GO TO | QUESTION AFL. 12 |
|  |  | 110 |  |


| L.11 | Referring to the training programs run over fiscal year 2009, what percentage of permanent, full- <br> time employees of the following categories received formal training? INTERVIEWER: READ <br> EACH CATEGORY |
| :--- | :--- |


|  | Percent | If no employees in a <br> category were <br> trained | Don't know <br> (spontaneous) |
| :--- | :---: | :---: | :---: |
| Production full-time permanent employees trained | 111a $\%$ | 0 | -9 |
| Non-production full-time permanent employees trained | 111b $\%$ | 0 | -9 |

AFL. 12 What percent of this establishment's workforce is currently unionized?

|  | Percent Unionized |
| :--- | :---: |
| Percent workforce unionized | AFl12 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

AFL. 14 Over fiscal year 2009, how did this establishment usually find new employees? SHOW CARD

| Through family/friends | 1 |
| :--- | :---: |
| Public placement office | 2 |
| Private placement office | 3 |
| Public announcement/advertisement | 4 |
| School-related network | 5 |
| Other | 6 |

AFI14


|  | No obstacle | Minor obstacle | Moderate obstacle | Major obstacle | Very <br> Severe <br> Obstacle | Do <br> Not <br> Know (sponta neous) | Does Not Apply (sponta neous) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Labor regulations 130a | 0 | 1 | 2 | 3 | 4 | -9 | -7 |
| Inadequately educated workforce 130b | 0 | 1 | 2 | 3 | 4 | -9 | -7 |

S. AIDS AND SICKNESS

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:

We now turn to another topic.
AFS.1y $\quad$ Does this establishment currently have a pre-employment health check for new employees?

| Yes | 1 |  |
| :--- | :---: | :---: |
| No | 2 |  |
| Don't know | $\mathbf{- 9}$ |  |
|  | AFs1y |  |

AFS. 1 Have the following situations affected this establishment's workforce in the past 2 years:

|  | Yes | No | DK |
| :--- | :---: | :---: | :---: | :---: |
| High absenteeism due to sickness AFs1a | 1 | 2 | $\mathbf{- 9}$ |
| High absenteeism as employees need to care of family <br> members or friends due to sickness | 1 | 2 | $\mathbf{- 9}$ |

AFS. $2 \quad \begin{aligned} & \text { Has HIV/AIDS affected this establishment's workforce in any of the following ways in the past } 2 \\ & \text { years }\end{aligned}$ years

|  | Yes | No | DK |
| :--- | :---: | :---: | :---: |
| High absenteeism due to HIV/AIDS AFs2a | 1 | 2 | $\mathbf{- 9}$ |
| High absenteeism as employees need to care of family <br> members or friends due to HIV/AIDS | 1 | 2 | $\mathbf{- 9}$ |

AFS. 3 Did this establishment undertake any of the following activities, in fiscal year 2009, to prevent HIV/AIDS among employees?

|  | Yes | No | DK |  |
| :--- | :--- | :---: | :---: | :---: |
| HIV prevention messages | AFs3a | 1 | 2 | $\mathbf{- 9}$ |
| Free condom distribution | AFs3b | 1 | 2 | $\mathbf{- 9}$ |
| Anonymous HIV testing | AFs3c | 1 | 2 | $\mathbf{- 9}$ |

AFS. 4 In fiscal year 2009, how much did this establishment spend on all AIDS/HIV programs and activities?

|  | LCU |
| :--- | :---: |
| Cost of all AIDS/HIV programs and activities | AFs4 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |

## M. BUSINESS ENVIRONMENT

## READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:

| M.1 | $\begin{array}{l}\text { By looking at card [insert card number] can you tell me which of the elements of the business } \\ \text { environment included in the list, if any, currently represents the biggest obstacle faced by this } \\ \text { establishment SHOW CARD with ROTATION }\end{array}$ |
| :--- | :--- |


| Access to finance | 1 |
| :--- | :---: |
| Access to land | 2 |
| Business licensing and permits | 3 |
| Corruption | 4 |
| Courts | 5 |
| Crime, theft and disorder | 6 |
| Customs and trade regulations | 7 |
| Electricity | 8 |
| Inadequately educated workforce | 9 |
| Labor regulations | 10 |
| Political instability | 11 |
| Practices of competitors in the informal sector | 12 |
| Tax administration | 13 |
| Tax rates | 14 |
| Transport | 15 |
| Don't know (spontaneous) | $\mathbf{- 9}$ |
| Does not apply (spontaneous) | $\mathbf{- 7}$ |


| Rotation 1 | $\mathbf{1}$ |  |
| :--- | :---: | :---: |
| Rotation 2 | $\mathbf{2}$ |  |
| Rotation 3 | $\mathbf{3}$ | m1d |

## N. PERFORMANCE

READ THE FOLLOWING TO THE RESPONDENT BEFORE PROCEEDING:
Now, we would like to ask you a few questions about the financial results of this establishment. It is important that this information be as accurate as possible. The individual data are treated as confidential the identity of your establishment will not be revealed at any point. Please provide the following information from the financial statements of this establishment.

| N. $\mathbf{2}$ | For fiscal year 2009, please provide the following information about this establishment: SHOW <br> CARD |
| :--- | :--- |


| READ OUT | LCUs | Don't <br> know <br> (spontaneo <br> us) |
| :--- | :---: | :---: |
| Total annual cost of labor including wages, salaries, bonuses, social <br> security payments | n2a | $\mathbf{- 9}$ |
| Total annual cost of raw materials and intermediate goods used in <br> production | n2e | $\mathbf{- 9}$ |
| Total annual costs of fuel | n2f | $\mathbf{- 9}$ |
| Total annual costs of electricity | n2b | $\mathbf{- 9}$ |
| Other cost of production not included above | n2j | $\mathbf{- 9}$ |
| Total annual depreciation | AFn2k | $\mathbf{- 9}$ |


| N. 3 | In fiscal year 2007, three fiscal years ago, what were total annual sales for this establishment? |
| :--- | :--- |


|  | LCUs |
| :--- | :---: |
| Total annual sales three years ago, in 2007 | $\mathrm{n3}$ |
| If establishment was not in business three <br> years ago | -7 |
| Don't know (spontaneous) | -9 |


| N. 6 | At the end of fiscal year 2009, what was the net book value, that is the value of assets after |
| :--- | :--- | depreciation, of the following:


|  | LCUs | Don't know <br> (spontaneous) |
| :--- | :---: | :---: |
| Machinery, vehicles, <br> and equipment | n6a | $\mathbf{- 9}$ |
| Land and buildings | n6b | $\mathbf{- 9}$ |


| N.7 | $\begin{array}{l}\text { Hypothetically, if this establishment were to purchase the assets it uses now, in their current } \\ \text { condition, how much would they cost? }\end{array}$ |
| :--- | :--- |


|  | LCUs | Don't know <br> Dspontaneous) |
| :--- | :---: | :---: |
| Machinery, vehicles, and equipment | n7a | -9 |
| Land and buildings | n7b | -9 |

INTERVIEWER: PLEASE VERIFY IF THERE IS ANY DIFFERENCE BETWEEN B. 5 AND B.6b; IF THERE ARE, CONTINUE WITH THE FOLLOWING QUESTIONS. IF THERE ARE NOT, PROCEED WITH A.15A

PANEL INTERVIEWS CONTROL

| A.20a | INTERVIEWER : Ask A.20a if B.5 is different from answer in previous survey. If not , go to <br> A.20.b <br> Read both answers and ask which is the correct answer: |
| :--- | :--- |


| Current answer incorrect and previous answer <br> correct: | $\mathbf{1}$ | CORRECT CURRENT ANSWER IN THIS <br> QUESTIONNAIRE AND GO TO A.20b |
| :--- | :---: | :--- |
| Current answer correct and previous incorrect | $\mathbf{2}$ | GO TO A.20b |
| Both, previous and current answer incorrect: | $\mathbf{3}$ | CORRECT CURRENT ANSWER IN THIS <br> QUESTIONNAIRE AND GO TO A.20b |


| A.20b | INTERVIEWER : Ask A.20b if B.6b is different from answer in previous survey. If not , go to <br> A.20.c <br> a-Read both answers and ask which is the correct answer: |
| :--- | :--- |


| Current answer incorrect and previous answer <br> correct: | $\mathbf{1}$ | CORRECT CURRENT ANSWER IN THIS <br> QUESTIONNAIRE AND GO TO A.20c |
| :--- | :---: | :--- | :--- |
| Current answer correct and previous incorrect | $\mathbf{2}$ | GO TO A.20c |
| Both, previous and current answer incorrect: | $\mathbf{3}$ | CORRECT CURRENT ANSWER IN THIS <br> QUESTIONNAIRE AND GO TO A.20c |


| A.20c | INTERVIEWER : Check the following contact information. If any part of the following <br> information is different from the records used to contact the establishment please take write the new <br> information. |
| :--- | :--- |


| Name of the establishment | $\mathbf{a 2 0 c} 1$ |
| :--- | :--- |
| Address of the establishment | $\mathbf{a 2 0 c} 2$ |
| Telephone of the establishment | $\mathbf{a 2 0 c} 3$ |

## A.15a Please complete the following information about the interviewee(s)

|  | Position in the firm | Years with <br> the firm | Gender |
| :--- | :---: | :---: | :---: |
| Main respondent | a15a1ax | a15a2a | a15a3a |
| Second respondent | a15a1bx | a15a2b | a15a3b |
| Third Respondent | a15a1cx | a15a2c | a15a3c |

THE SURVEY ENDS HERE
THANK YOU VERY MUCH FOR YOUR COOPERATION.

## A. 15 Time face-to-face interview ends:

| Day (dd) | Month (mm) | Year (yyyy) | Hour (00 to 23) | Minutes (00 to 59) |
| :---: | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| a15d |  |  | a15m | a15y |

## INTERVIEWERS PLEASE ANSWER AT END OF THE INTERVIEW:

| A.16 | It is my perception that the responses to the questions regarding opinions and perceptions: |
| :--- | :--- |


| Truthful | 1 |  |
| :--- | :---: | :---: |
| Somewhat truthful | 2 |  |
| Not truthful | 3 |  |


| A.17 | The responses to the questions regarding figures (productivity and employment numbers): |
| :--- | :--- |


| Are taken directly from establishment records | 1 |  |
| :--- | :--- | :--- |
| Are estimates computed with some precision | 2 |  |
| Are arbitrary and unreliable numbers | 3 |  |
|  |  | a17 |
|  |  |  |

## INTERVIEWER COMMENTS:

$\square$
(Problems occurred/extraordinary circumstances which could influence results)

SUPERVISORS PLEASE ANSWER:

| A. 18 | This questionnaire was completed in: |
| :--- | :--- |


| One visit in face-to-face interview with one person | 1 |
| :--- | :---: |
| STOP HERE |  |
| One visit in face-to-face interview with different managers/staff | 2 |
|  |  |
| Several visits | 3 |


| A.19 | If option 2 or 3 in A.18, estimate duration of the whole interview |
| :--- | :--- |


| Hour | Minutes |  |
| :--- | :--- | :--- |
|  |  |  |
| a19h $\quad$ a19m |  |  |

